



Mednarodna fakulteta za družbene in poslovne študije International School for Social and Business Studies Celje • Slovenija





Higher Education Global

Efficiency Analysis

"Internationalization through Web-based Learning? An Assessment of the Virtualization of German Universities"

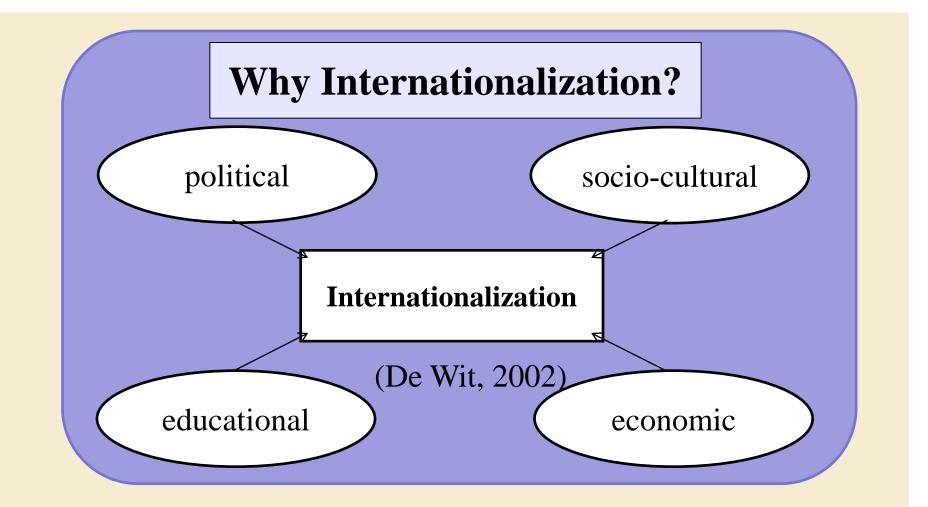
Marc Cuypers* Project HELENA, PIM Institute, University Duisburg-Essen Celje, 21.6.2012



- **1. The rationales of internationalization**
- 2. Three organizational systems
- **3. Indicators of an internationalization strategy**
- 4. Findings
- **5. Conclusion and Outlook**

1. The rationales of internationalization

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Comparing three organizational systems...

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3.Indicators of an Internationalization Strategy

How do we "internationalize"?

Elements of Internationalization

(Knight 1994)

Academic Program and Services

- -Student work/ study abroad programs
- -Curriculum innovation
- International students and scholars
- Faculty/staff exchange and mobility programs
- International development projects
- -Joint research initiatives
- -International institutional linkages
- -Foreign languages
- -Area/thematic studies
- -Community partnerships
- -Intercultural training
- Extracurricular activities and institutional services

<u>Organizational</u> Factors

- -Commitment and support of senior administrators and Board of Governors
- -Support and involvement of critical mass of faculty staff
- International office or position with experienced personnel
- -Adequate funding and support both internally and externally
- -Policy to encourage and support local initiatives within a broad institutional policy framework
- Incenties and rewards for students, staff and faculty
- -Communication and information exchange mechanisms



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•Strong student/staff support through Academic Foreign Office (AFO) oncampus counceling

On-campus language courses more effective than online courses
Face-to-Face-communication encourages trustbuilding and therefore sharing of even more controversial views → Deeper intercultural understanding

•Option of informal communication \rightarrow Deeper intercultural understanding







•International student body through worldwide availability of high quality content

•Increased international mobility of students and staff





- •Strong support in the organization of abroad internships through digitalized processing (VIBE)
- •Additional benefits in teaching through interactivity between students and faculty members
- •Excellent content quality through international faculty body



•Campus universities succeed in supporting the political and socio-cultural rationales for internationalization through F2F-communication and aiding with international students.

 Distance Learning universities succeed in supporting the educational and economical rationales for internationalization through worldwide accessability of content and increased mobility of students and staff.

 Virtualized Distance Learning universities support the education and economic rationales even more through digitalized internship matching and an international faculty body.

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5. Conclusion and Outlook

- Campus universities should introduce more web-based learning as an alternative (Learning Management Systems, Content repositories...)
- Distance Learning universities could put more emphasis on the social interchange of students/staff, f.e. By establishing an informal e-Community
- Virtualized Distance Learning universities should utilize their digital connectivity by expanding their business towards recognized universities.

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Thank you for your attention!



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